

CURRICULUM VITAE

Proposed role in the project: Health Economics and Finance.

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1. **Family name/s** **NIELSEN**
2. **First name/s** Lasse Christian
3. **Date of birth** 25th September 1964
4. **Passport holder** Denmark
5. **Education**

Institution [Date from – Date to]	Degree(s) or Diploma(s) obtained
University of Copenhagen, Sept. 1985 - Sept. 1990	BA Economics
University of Copenhagen, Sept. 1990 – Sept. 1995	MSc. Economics

6. **Language skills:** Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)

Language	Reading	Speaking	Writing
Danish	Mother Tongue		
English	1	1	1
German	2	3	3
Russian	3	5	5
Greenlandic	4	4	5

7. **Membership of professional bodies:** The Union of Economists and Lawyers in Denmark (DJOEF), International Consulting Economists' Association (ICEA).
8. **Other skills:** Computer literate. Work at a daily basis with Microsoft Office package (MS Word, Excel (advanced), Power Point), and familiar with the statistical program packages SPSS and SAS.
9. **Present position:** Independent, owner and chief senior consultant, LCN CONSULT
10. **Years within the firm:** CEO since August 2005
11. **Key qualifications:**

Lasse Chr. Nielsen is a health finance expert with experience in public finance management, health economics and health reform. He is specialized in public finance of health care systems, assessment of health systems and public finance management (PFM). He has worked as international consultant in more than 20 countries, primarily low and middle-income countries.

- Economist (MSc.) with more than 20 years professional experience in health economics and finance
- Full-time international consultant since 2001 within the fields of health planning and assessments related to health economics/finance and public finance management.
- Analyses of health system strengthening (HSS), efficiency and effectiveness in health service provision as well as hands-on experience in health care reform design and evaluations and assessments on cost-effectiveness/benefit and equity aspects in provision of health care services and introduction of health insurance schemes.
- Experienced and successful tender writer within the field topics of public finance management (PFM), HSS, health finance and program management (European Commission; GIZ; Global Fund to Fight HIV/AIDS, TB and Malaria; IBD; World Bank; UNAIDS).
- Experienced in consultancy input to more than 15 Global Fund applications mainly on economic and fiduciary issues (budget and financial gap analysis) and government capacity assessment (PR applicability).
- Experienced in Concept Note (CN) developments for the Global Fund (GFATM), including financial gap analyses, feasibility analysis, including analysis of government budgets and health accounts for government allocations to HIV/AIDS and TB activities (Funding Landscape).
- Costing and budgeting of disease specific National Strategic Plans, including Financial Gap analyses.

- Specialized in public finance management reform design and evaluations (PFM) including Public Expenditure and Financial Accountability (PEFA) evaluations, health budgeting and economic analyses including Mid-Term Expenditure Framework (MTEF).
- Assessment of financial sustainability and economic issues related to disease specific projects/programmes in the health and education sector.
- Assessment of health insurances models e.g. according to finance method (general revenue, social/community insurance, SWAP pooling arrangements, private insurance), finance mobilization (degree of progressive/regressive content) and accessibility in health care provision (equity).
- Finally, Mr Nielsen is Danish (native speaking), he speaks and writes English (full professional proficiency), speaks and writes German fair, and he holds knowledge of spoken Russian and Greenlandic at basic levels, cf. indicated competences in language skills above and selected publications below.

12. Country experience (Global)

Albania, Armenia, Ascension (UKOT), Bangladesh, Bhutan, Bulgaria, China (PRC), Denmark, Georgia, Ghana, Greenland, Jamaica, Jordan, Kazakhstan, Kosovo, Kyrgyzstan, Macedonia, Malawi, Madagascar, Mongolia, Montserrat (UKOT), Namibia, Nauru, Nepal, Nigeria, Pakistan, Romania, Russia, Sudan, St Helena (UKOT), Tajikistan, Uzbekistan, Yemen.

13. Professional experience

Date from - Date to	Location	Company & Reference person (name & contact details)	Position	Description
February 2017 – on-going	Jamaica, Kingston	The Inter-American Development Bank (IDB)/IOS Partners. Vice president IOS and project manager Tea Alania.	Public finance and sustainability expert	Project on Health Systems Strengthening (HSS) in Jamaica for the Ministry of Health, Government of Jamaica: <ul style="list-style-type: none"> Development of Situational Analysis, including review of health expenditure with trend analysis, finance and structural investment needs, Development of a 10-year Strategic Plan for Chronic Diseases, Development of 3-year Action Plan, Design of Infrastructure and Administration Plan, Design and costing of health package of prevention and treatment of chronic diseases, Development of Procurement Plan, including design of restructuring the procurement function in MoH.
November 2017 – January 2018	Republic of Nauru	Govt. of Australia (DFAT)/Abt Associates, project manager Vaitania Lepani.	Team member, public finance expert	Review of the health Direct Funding Agreement (DFA) process between DFAT and Ministry of Health and Medical Services (MHMS) in Government of Nauru (GoN), including: <ul style="list-style-type: none"> Review health financial management capacity within the MHMS. Review of collaboration processes between the Ministry of Finance and MHMS with a particular focus on the use of the health Direct Funding Agreement. Undertake GoN budget analysis (cost driving factors) on <ul style="list-style-type: none"> GoN budgeted health expenditure, GoN's contribution to total health expenditure vis a vis external sources Overseas referrals Analysis of cost drivers related to the observed trends. Identification of relevant HSS areas subject for future DFAT support Recommendations on improving the DFA process, financial management capacity within MHMS and its interactions with the Department of Finance in relation to donor funds and improving presentation of the budget and financing information to better link to health outcomes.
September 2017- October 2017	Bangladesh, (Denmark)	EC Commission/International Consulting Expertise (ICE), Reshma Athawale, project manager.	Health program evaluation expert	Evaluation via the PROSPECT modality of concept notes and proposals for grant based primary health care projects in urban areas in Bangladesh related to a call for proposals (grant EUR 3.15 million) from the European Commission Delegation (ECD), Bangladesh, on specific program design topics related to NGO financial management capacity, project management experience and sustainability of primary health care services. Tasks conducted: <ul style="list-style-type: none"> Review and score of 16 Concept notes from applicant NGOs. Review and score of 9 selected applicant full proposals and related budgets. Report development with evaluation summary.
April 2016 – September 2016	Switzerland, Denmark	The Global Fund to Fight HIV/AIDS, TB and Malaria (TERG/GFATM)/ Euro Health Group Consultants (www.ehg.dk) Michele Gross, CEO.	Finance and health economics expert	Thematic review of national strategic plans (NSPs) against the minimum requirements for their use in the Global Fund's funding application process with the purpose to streamline the current GFATM's application set-up and make better use of NSPs in the future GFATM grant application procedures. <ul style="list-style-type: none"> Input to design of evaluation score matrix on finance and budget topics. Review (point score) of 22 NSP's according to applicability of budget and finance requirements, including use of value for money criteria in NSP design, coherence with overall national planning frameworks and program sustainability; Interviews with country stakeholders and TRP members; Interviews with GFATM key players; Drafting final report with findings, conclusions and recommendations
April 2015 – April 2016	Greenland/ Denmark/ Belgium	EC Commission /Laura Carrasco (ACE Consultants)	Public Finance and macro-economic expert	Technical assistance to the Government of Greenland for preparation of EC budget support related to the Greenland Education Programme: <ul style="list-style-type: none"> Drafting of Medium Term Expenditure Framework (MTEF 2015-2018) Drafting of Public Finance Management (PFM) assessment 2015, including Budget Transparency and Oversight of the Budget document 2015. Participation in Policy Dialogue meetings between the GoG and the EC
December 2015 –April	Tajikistan/Denmark	WHO/Regional Office for Europe, Dr. Martin van den Boom.	Health economist and public finance	Analytical assessment of finance of TB control services in the Republic of Tajikistan including identification of a future, applicable finance model for TB services.

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2016			expert	<ul style="list-style-type: none"> Analysis of government and donor funding for TB Option appraisal on three applicable finance models for TB service provision
February – March 2015	Kosovo	WHO/Regional Office for Europe, Pierpaolo de Colombani.	Finance expert	<p>Consultancy (TA) on Financial Gap Analysis related to the Kosovo concept note development (TB) to Global Fund to Fight HIV/AIDS, TB and Malaria.</p> <ul style="list-style-type: none"> Introduction to key officials in Government of Kosovo to GFATM proposal guidelines, including the performance based funding principle. Health expenditure analysis on annual government accounts in order to identify government allocations to TB activities.
January 2015	Denmark	DFAT Mott MacDonald-HLSP/DFAT Lucy Palmer.	Finance expert	<p>Analysis of the WHO draft program budget 2016-17 as compared with previous budgets and accounts in order to identify indications of priority change for the WHO pacific region (WPRO and SEARO).</p> <ul style="list-style-type: none"> Recommendations on optional negotiations positions for DFAT delegation in the WHO Executive Board. The Government of Australia, Department of Foreign Affairs and Trade (DFAT).
September 2014- January 2015	Albania	WHO/Regional Office for Europe, Pierpaolo de Colombani.	Finance expert	<p>Consultancy on Financial Gap Analysis related to the Albania concept note development (joint TB and HIV/AIDS) to Global Fund to Fight HIV/AIDS, TB and Malaria.</p> <ul style="list-style-type: none"> Introduction to key officials in Ministry of Health, Government of Albania, on GFATM proposal guidelines including the performance based funding principle. Analysis of annual government health expenditure accounts in order to identify and analyse government allocations to TB and HIV/AIDS activities.
July 2014- March 2015	Madagascar	UNAIDS/TSF Iris Semini, Regional Investment and Efficiency Advisor.	Finance expert	<p>Development of an Investment Case analysis on the Madagascar HIV/AIDS program for the Government of Madagascar.</p> <ul style="list-style-type: none"> Costing of key HIV/AIDS prevention activities. Financial gap analysis. Drafting final report
April 2014- August 2014	Denmark	UNAIDS/TSF, Veronikaa Agapan.	Finance expert	<p>Consultancy on Financial Gap Analysis related to the Nepal concept note development to Global Fund to Fight HIV/AIDS, TB and Malaria.</p> <ul style="list-style-type: none"> Analysis of government health expenditure in order to identify and analyse government allocations to HIV/AIDS activities.
August – October 2014	Bulgaria	WHO/Regional Office for Europe, Pierpaolo de Colombani.	Finance expert	<p>Consultancy on Financial Gap Analysis related to the Bulgaria concept note development (TB) to Global Fund to Fight HIV/AIDS, TB and Malaria. Introduction of GFATM guidelines to key officials in Ministry of Health, Government of Bulgaria, including the performance based funding principle.</p> <ul style="list-style-type: none"> Analysis of government health expenditure accounts in order to identify and analyse government allocations to TB activities.
April 2014- August 2014	Nepal (Denmark)	UNAIDS/TSF, Veronikaa Agapan.	Finance expert	<p>Consultancy on Financial Gap Analysis related to the Nepal concept note development (HIV/AIDS) to Global Fund to Fight HIV/AIDS, TB and Malaria.</p> <ul style="list-style-type: none"> Analysis of health expenditure (government annual accounts) in order to identify and analyse government allocations to HIV/AIDS activities.
April 2014 – On-going	Bulgaria, Sofia and Burgas	Global Fund to fight HIV/AIDS, TB and Malaria/Health Focus Dr Gerlinde Reiprich Deputy Director.	Public finance expert	<p>Mid-term evaluation of the National Program for Prevention and Control HIV/AIDS and STIS in the Republic of Bulgaria 2013-2015.</p> <ul style="list-style-type: none"> Analysis of government budgets and health accounts for government allocations to HIV/AIDS activities according to priority setting and effectiveness in budget execution. Recommendations on ways to strengthen the government budget process for HIV/AIDS activities and for making use of cost-effectiveness in selection of pharmaceuticals.
Nov. 2013 – October 2014	Greenland/ Denmark/ Belgium	EC Commission /Tristan Goldthorpe.	Public Finance and macro-economic expert	<p>Technical assistance to the Government of Greenland for preparation of EC budget support related to the Greenland Education Programme:</p> <ul style="list-style-type: none"> Development of drafts of Medium Term Expenditure Framework (MTEF 2014-2017), including specific section on the Greenland Education Programme with education sector MTEF overview and analysis on unit cost per pupil for VET institutions. Public Finance Management (PFM) Update report 2014. Participation in Policy Dialogue meetings between GoG and EC in Nuuk and Brussels. Visits to selected VET schools and dormitories in Nuuk.

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Nov 2013 – January 2014	Republic of the Sudan	UNAIDS/Hoppenbrouwer consulting, Joost Hoppenbrouwer.	Public finance and costing expert	Development and costing of the National Strategic Plan to Fight HIV/AIDS in The Republic of the Sudan, 2014 – 2016. <ul style="list-style-type: none"> Lead consultant of team of local health economists conducting the costing process related to the National Strategic Plan; Facilitator of local workshop on costing HIV/AIDS activities; Analysis of government budgets and health expenditure accounts in order to identify and calculate government allocations to HIV/AIDS activities.
Nov. 2012 – October 2013	Greenland/ Denmark/ Belgium	EC Commission/ Annette von Blanckenburg.	Team Leader, Public Finance and macro-economic expert	Technical assistance to the Government of Greenland for preparation of EC budget support related to the Greenland Education Programme: <ul style="list-style-type: none"> Input to development of drafts of Action Fiche; Technical and Administrative Provisions as preparation for EC budget support for the partnership program on the Greenland Education Programme. Drafting of Medium Term Expenditure Framework (MTEF 2013-2016), including specific GEP related section with education sector MTEF overview and reporting on development in unit cost per pupil for VET institutions; Drafting of Public Finance Management (PFM) progress assessment 2013; Input to drafting of Annual Work Plan 2013; Annual Implementation Report (AIR 2012). Development of economic templates for the MTEF report. Participation in two Policy Dialogue meetings between the GoG and the EC delegation.
October 2004 - October 2012	Uzbekistan, Tajikistan and Kyrgyzstan	DFID/GRM James Montgomerie.	Permanent finance and program sustainability advisor	<i>Design phase team member</i> (finance expert) and <i>permanent advisor</i> (Technical Support Unit member) of 7-year program in Central Asia (Kyrgyzstan, Uzbekistan and Tajikistan) on HIV/AIDS harm reduction interventions (CARHAP). Responsible for sustainability (NGO finance modality development), and fiduciary arrangements (co-financing with partners) related to the program, government partnership building. Participated in the following activities: <ul style="list-style-type: none"> Design of co-finance arrangements with government and donor partners, including government bodies in the Ministry of Health, Government of Uzbekistan (Design Phase: 2004-2005). Costing and analysis of key program intervention types, report development. Annual TSU meetings. Input to various country applications to GFATM and national strategy development. Development on Economic Appraisal related to a 2-year program extension. Development of NGO Sustainability Plans for the three program countries. Co-development of program Exit Strategy for DFID and a CARHAP Legacy Report on Lessons Learned for the governments and NGOs.
Sept. 2011 – Oct. 2012	Greenland/ Denmark/ Belgium	EC Commission/Femconsult Patricia Tesselhoff.	Team Leader, Public Finance and macro-economic expert	Technical assistance to the Government of Greenland for preparation of EC budget support related to the Greenland Education Programme: <ul style="list-style-type: none"> Input to development of drafts of Action Fiche; Technical and Administrative Provisions as preparation for EC budget support for the partnership program on the Greenland Education Programme. Drafting of Medium Term Expenditure Framework (MTEF 2012-2015), including specific GEP related section with education sector MTEF overview and reporting on development in unit cost per pupil for VET institutions; Drafting of Public Finance Management (PFM) progress assessment 2012; Input to drafting of Annual Work Plan 2012; Annual Implementation Report (AIR 2011). Development of economic templates for the MTEF report. Participation in two Policy Dialogue meetings between the GoG and the EC delegation.
July – December 2011	Amman, Jordan	UNAIDS/WHO, WHO Regional Office, Cairo, Andrea Lacquaniti.	Consultant, Costing and finance expert	Costing of the Jordan National Strategic Plan (HIV/AIDS) and related financial gap analysis. <ul style="list-style-type: none"> Analysis of government health accounts in order to identify government allocations to HIV/AIDS activities. Costing of NSP in accordance with UNIADS guidelines for procurement of pharmaceuticals.
Sept. 2010 – June 2011	Greenland/ Denmark/	EC Commission/Edburgh Consultants, Louk Stumpel.	Team Leader, Public Finance and	Technical assistance to the Government of Greenland for preparation of EC budget support related to the Greenland Education Programme:

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	Belgium		macro-economic expert	<ul style="list-style-type: none"> Development of drafts of Identification Fiche; Action Fiche; Technical and Administrative Provisions as preparation for EC budget support for the partnership program on the Greenland Education Programme. Drafting of Medium Term Expenditure Framework (MTEF 2011-2014), including specific GEP related section with education sector MTEF overview and reporting on development in unit cost per pupil for VET institutions; Drafting of Public Finance Management (PFM) progress assessment 2011; Input to drafting of: Annual Work Plan 2011; Annual Implementation Report (AIR 2010). Supervisor of Brain Drain study. Participation in two Policy Dialogue meetings between the GoG and the EC delegation.
April – Aug. 2010	St Helena (Denmark)	DFID/NICO Jean Caldwell.	Finance expert	<p>Update of the 2006 report on Cost-effectiveness in health care provision to the population of St Helena.</p> <ul style="list-style-type: none"> Analysis of government health accounts, including expenditure for pharmaceuticals and overseas referrals in order to identify cost drivers and make recommendations for more cost-effective arrangements on-island.
May 10 – May 14 2010	Tajikistan	DFID/GRM, James Montgomerie	TSU member, economist + sustainability advisor	<p>Annual Technical Support Unit (TSU) meeting of CARHAP.</p> <ul style="list-style-type: none"> Development of Extension Proposal (Economic Appraisal with cost-benefit calculations) Exit and Sustainability Strategy.
Oct. 2009 – September 2010	Greenland/ Denmark/ Belgium	EC Commission/Edburgh Consultants, Louk Stumpel.	Team Leader, Finance and macro economist	<p>Technical Assistance to preparation for EC budget support to the Government of Greenland related to the Greenland Education Programme:</p> <ul style="list-style-type: none"> TA input to development of Action Fiche and Technical and Administrative Provisions (TAPs) as preparation for EC budget support for the partnership program for the Greenland Education Programme. Development of Medium Term Drafting of Expenditure Framework (MTEF 2010-2013), including specific GEP related section with education sector MTEF overview and reporting on unit cost per pupil for VET institutions, Drafting of the Public Finance Management (PFM) assessment 2010, TA input to draft on the Annual Work Plan (AWP) 2010, TA input to the draft of the Annual Implementation Report (AIR 2009). Participation in two Policy Dialogue meetings between the GoG and the EC delegation.
17 July – 30 July 2009	Thimphu, Bhutan	UNAIDS/TSF Veronikaa Agapan.	Team member, costing and finance expert	<p>Costing of Operational Plan related to the Bhutan National Strategic Plan on HIV/AIDS and calculation of related Financial Gap Analysis.</p> <ul style="list-style-type: none"> Co-facilitator on workshops presenting and discussing financial gap analysis and costed NSP with Bhutan Government representatives. Analysis of government health expenditure accounts in order to identify government allocations to HIV/AIDS activities.
10 th February -1 st June 2009	Islamabad, Pakistan	WHO/UNAIDS/TSFSEAP: Veronikaa Agapan.	Team leader	<p>Support to development of budget and financial gap analysis for the resubmission of the Pakistan HIV/AIDS proposal for the Global Fund (GFATM) Round 9.</p> <ul style="list-style-type: none"> Introduction to key officials in Ministry of Health, Government of Pakistan, on GFATM proposal guidelines including the performance based funding principle. <p>Analysis - including cost-effectiveness - of government health accounts in order to identify government allocations to HIV/AIDS activities. Design of program budget.</p>
November 2007- March 2008	Uzbekistan	DFID/GRM: James Montgomerie.	Team Leader	<p>Sustainability Report on funding to HIV/AIDS in Uzbekistan, including:</p> <ul style="list-style-type: none"> Questionnaire based survey investigation on planned donor funding to HIV/AIDS. Consultations with Government bodies under the Ministry of Health on Govt. on planned allocations to HIV/AIDS. Financial Gap Analysis – mid term period. Report with analysis and recommendations for the sustainability of HIV/AIDS activities in Uzbekistan.
Sept. – Nov. 2008	Nigeria	DFID/ Cambridge Education, Adam S. Leach.	Team Leader	<p>Support to the Ministry of Education, Kwara State Government, Nigeria, on development of the 2009 Budget including training sessions on issues related to MTSS and MTEF, prioritisation and S.M.A.R.T. target specification.</p>

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				<ul style="list-style-type: none"> Analyses on annual state government accounts as basis for the 2009 Budget preparation. Training of key officials in the Planning Department of the MoE on planning methods related to priority setting and activity and performance based budget allocation to be implemented in the state education sector.
April 16 – June 15 2008	Nigeria	DFID/Liverpool Associates in Tropical Health (LATH), Ella Morley.	Team Leader	Strengthening the process of budget preparation, revenue planning and expenditure accounting in Ministry of Health, Nigeria, in accordance with introduction of planning methods based on MTEF and MTSS. <ul style="list-style-type: none"> Training of key planners in MTSS and MTEF. Co-facilitator of National priority session.
8 December – 15 December 2007	Skopje, Macedonia	UNDP/UNAIDS: Dr Sandra Kuzmanovska.	Consultant, budget and financial expert	Costing of National Strategic Plan to combat HIV/AIDS in Macedonia, 2007- 2011 and financial gap analysis.
18 March -29 March 2007	Bishkek, Kyrgyzstan	DFID/GRM: James Montgomerie.	Team Leader, Consultant, budget and financial expert	Costing of the Kyrgyzstan HIV/AIDS National Strategic Plan 2006-2010, financial gap analysis and consultancy on start-up of GFATM R7 proposal making process.
5 February – 19 February 2007	Tashkent, Uzbekistan	DFID/GRM: James Montgomerie.	Team Leader, budget and financial expert	Costing of the Uzbekistan HIV/AIDS National Strategic Plan 2007-2011
17 October – 24 October 2006	Dushanbe, Tajikistan	DFID/GRM: James Montgomerie.	Team Leader, Consultant, budget and financial expert	Financial gap analysis and costing of the Tajikistan HIV/AIDS National Strategic Plan 2007-2011.
19 April – 30 June 2007	St Helena (Denmark)	DFID/HLSP Russell Young	Team member, Finance expert	Strategic review of health and social services on St Helena (UKOT) with recommendations for development of future health and social services including identification of recommendable support areas to be financed by DFID. <ul style="list-style-type: none"> Analysis of government expenditure accounts on health and social affairs in order to recommend areas for potential cost saving and cost-effective solutions relative to current arrangements.
Oct. 25–30 2006	Ascension Island (Denmark)	DFID/HLSP Russell Young.	Consultant	Review of the health care system on Ascension Island (UKOT). <ul style="list-style-type: none"> Medical cost analysis in order to identify cost drivers (health expenditure account analysis), comparative benchmark evaluation for the health care sector, recommendations for cost-effective solutions (DFID).
Sept.– Nov. 2006	St Helena (Denmark)	DFID/HLSP Russell Young.	Consultant	Analysis of several different options to identify the most cost-effective way of providing specialist medical services to the population of St Helena (UKOT), <ul style="list-style-type: none"> Analysis on referral cost pattern. Recommendations for future solution options according to cost-effectiveness, practicality and political acceptability. Analysis of health expenditure accounts, including expenditures on pharmaceuticals and overseas referrals in order to identify cost drivers and make recommendations for more cost-effective arrangements on-island.
March 29– May 5 2006	Bulgaria	EC Commission/Edburgh Consultants, Louk Stumpel.	Team leader, socio-economic analysis	Selection of 4 regions to receive mobile health care units for disadvantaged population minorities (Roma) under the PHARE 2004 program in Bulgaria. Criteria definition and needs assessment to support selection of beneficiary regions.
June10 – June 29 2006	China: Beijing; Ziyang, Xichang (Sichuan) and, Gungdu, Simao (Yunnan)	DFID/HLSP Russell Young.	Team member	External review of HAPAC HIV/AIDS prevention intervention targeting vulnerable populations (IDU, FSW, MSM, PLWHA). Main responsibilities: <ul style="list-style-type: none"> Costing of core HIV/AIDS intervention packages (financial and economic costing).
Sept.–Dec. 2005	Denmark, Nigeria and Namibia	Global Fund to Fight HIV/AIDS, TB and Malaria/ EHG, Michele Gross, CEO.	Independent consultant	Tender writer for the winning project: Evaluation of the GFATM proposal making process. Electronic data review. <ul style="list-style-type: none"> Country consultations to Nigeria and Namibia. Data analysis and recommendations.
Sept. 2004–	Denmark	Euro Health Group Consultants	Senior consultant	<i>Main responsibilities;</i>

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July 2005		www.ehg.dk Michele Gross, CEO.		Responsible for health economics, health financing and developing of the company portfolio of CIS countries. Development of tenders for project applications. <i>Main activities:</i> <ul style="list-style-type: none"> - Design of a 4-year program in Central Asia (Kyrgyzstan, Uzbekistan and Tajikistan) on HIV/AIDS harm reduction interventions. Responsible for costing of and fiduciary arrangements (co-financing) related to the program, including mapping of donor funding. DFID 2004-2005. - Team leader; Country Consultation Process (CCP) on introduction on Hib vaccine in 9 countries for GAVI. Country team leader on the CCP missions in Ghana, Uzbekistan and Mongolia including government capacity assessments related to Hib program implementation. GAVI 2004. - Formulation mission to Yemen on the design of a multi-year program in 4 governorates on health care provision to poor and disadvantages population groups. Development of education concept (on course basis) on costing and sustainable financing of HIV/AIDS activities. The Royal Netherlands Embassy 2005. - Design of course and workshop modules in costing and sustainable finance of health programs with focus on HIV. EHG 2005
Oct. 2001- July 2004	Denmark	EASE International ApS, www.easeint.com Anita Alban, CEO.	Senior Consultant	<i>Main responsibilities:</i> Facilitator for building the company portfolio for CIS and Eastern Europe. <i>Main activities:</i> <ul style="list-style-type: none"> - Co-facilitator of the International Think Tank on HIV/AIDS in support of policy making for Ministry of Foreign Affairs, Denmark. Facilitation of the website www.thinkaids.org, and acting moderator of Internet based on-line conferences on HIV/AIDS topics: Priority issues related to (prevention /treatment); Finance issues Global Fund to fight AIDS, TB and Malaria (GFATM); HIV/AIDS related issues of treatment (HAART); AIDS vaccination (The African AIDS Vaccine Programme (AAVP)), 2001 – 2002. - Consultant on 9 country GFATM proposals, in CIS and CEE countries including Albania, Kazakhstan, Uzbekistan, Russia and Byelorussia. HIV/AIDS and TB components. Advisor on budget, fiduciary arrangements, political commitment and implementing agency capacity assessments (ministries and public agencies) for identifying suitable/eligible Principal Recipients (PRs). Analysis of government health expenditure accounts in order to identify government allocations to HIV/AIDS activities. GFATM application process 2nd, 3rd and 4th Round (2002 -2004). - Social assessment on health care reform in Nepal. Focus on indigenous people, poor population groups and gender issues. World Bank 2002-2003. See (16) Other Relevant Information below for reference. - Review of Situational Analysis on HIV/AIDS in Vietnam including analysis of government health expenditure accounts in order to identify government allocations to HIV/AIDS activities, Danida 2003.
Sept. 1999 - Sept. 2001	Greenland	Ministry of Health, Greenland Home Rule Government, Nuuk, Greenland. www.nanoq.gl . Joergen Dreyer, CEO.	Head of Office, Department of Budgeting and Economic Planning	<i>Main responsibilities:</i> Head of office with 18 employees, divided into three sections: 1) Budget and economic planning (4 employees), 2) Development of health strategy/health care reform (3 employees) 3) Accounts. (10 employees) <ul style="list-style-type: none"> • Direct managerial responsibility of the annual US\$ 92 million health care budget and accounts covering the MoH administration, the Central Hospital in Nuuk, 16 district hospitals, an office for primary health prevention and one health education institution. • Responsible for current and strategic health planning in the Greenlandic health care sector. • Head of Central Board overseeing hospital referrals from Greenland to abroad specialized care (Central Hospital of Denmark). • Responsible for the annual accounts provision for the total health care sector institutions including the Ministry of Health administration. <i>Main activities:</i>

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				<ul style="list-style-type: none"> • Annual budgeting and accounts provision for the entire Greenland health care sector. • Current budget exertion and accounts management via in-year reporting. • Design, development and implementation of strategy for Health Sector Reform in Greenland, including restructuring of the health care sector (decentralization and regionalization). • Economic planning of larger investment and construction projects in the Greenlandic health care sector. • Development and implementation of an Internet based HMIS (patient information) system. • Development of a Burden of Disease study on the Greenlandic population to support future planning and priorities for health care reform in collaboration with the WHO. • Development of a telemedicine project for the Greenlandic health care sector.
Sept. 1997 – Aug. 1999	Greenland	Ministry of Finance, Greenland Home Rule Government, (www.nanog.gl) Peter Beck, Director	Principal, Department of Budgeting and Planning	<p><i>Main responsibilities:</i> Responsible for advising and consulting to the Ministry of Health on general planning and economic issues in the health sector, including capex projects. Coordinator for preparation of the Financial Act of the Greenland Home Rule Government (GHRG) ("Bilag 1" – The Government of Greenland budget).</p> <p><i>Main activities:</i></p> <ul style="list-style-type: none"> • Monitoring and consulting Ministry of Health on budget development and expenditure control, including current analyses and control via in-year reports of government health expenditure (based on the annual GoG Treasury accounts). • Participation in activities related to perspective planning (e.g. work group on public finance management and priorities, cost containment and strategic planning for the health care sector). • Experience gained on the specific financial, economic and strategic features of the respective sectors of the public financed GHRG, including the health education and social sector. This insight was developed further via his participation as facilitator for the visiting OECD economists developing the OECD report on the Greenland macro economy with recommendations on future strategic options for the GHRG.
Sept. 1996 - Aug. 1997	Greenland	Statistics Greenland, (www.stat.gl) Birger Poppel, Director	Consultant	<p><i>Main responsibilities:</i> Responsible for developing primarily macroeconomic and business cycle statistics to be used for regular publishing.</p> <ul style="list-style-type: none"> • Responsible for estimating the National Accounts of the Greenlandic economy. • Responsible for the compilation, design and layout of the first ever published comparative statistics for the indigenous populations living in Circumpolar Area on statistical indicators related to macro-, socio-economic, public finance and labour market issues (the Statistical Yearbook of Greenland 1997 – English version, cf. publications below). <p><i>Main activities:</i></p> <ul style="list-style-type: none"> • Facilitator on establishments of a database on comparative statistics on living conditions, health and socio-economic variables for the populations in the Circumpolar Area. • Author of annually published analysis on the business cycle in Greenland based on annual enterprise accounts.
Aug. 1992 – February 1993	Kyrgyzstan/Denmark	DANTORG, Dorthe E. Harvest, CEO.	Research Assistant, BA (Econ)	<p>Feasibility study on exploration of tourism and business potential in Kyrgyzstan: Bishkek, Issyk Kul and Karakol regions, including:</p> <ul style="list-style-type: none"> • Business Case with recommendations • Travel package development • Consultancy to travel groups
March 1990 - Aug. 1995	Denmark	Danish Institute of Health Services Research and Development Anita Alban, Head of office for Health Economics.	Research Assistant, BA (Econ)	<p><i>Main responsibilities:</i> Responsible for statistical processing and analysis related to larger research projects and investigations in the field of health economics and health planning, e.g. inequalities in health service provision, prioritising and cost-effectiveness in the health care sector of Denmark as well as in developing countries.</p>

Date from - Date to	Location	Company & Reference person (name & contact details)	Position	Description
				<p><i>Main activities:</i> Participation in projects related to cost-effectiveness and prioritization in Danish health care sector e.g. on neonatal care, antenatal prophylactic care, health care quality assurance as well as input to research investigations in developing countries, e.g. analysis of regional health finance in Zimbabwe.</p>

14. Other relevant information (e.g. publications)

Additional relevant Education and Courses:

- Participation in the 5th Grant Management Solutions (GSM) consultants orientation workshop, *Technical Section for PR management*, in Arlington, Virginia (USA), 9-13 November 2009.
- Course in *Public Health and Indigenous People (I)*. Introduction to quantitative and qualitative health measures, survey research, etc. for potential application on indigenous populations. Danish Institute of Public Health. Professor Peter Bjerregaard (Arctic Medicine and Public Health) . Duration: 1 week. Autumn 1996, Nuuk, Greenland.
- Course in *Public Health and Indigenous People (II)*. Introduction to potential dimensions of inequalities in health status, potential barriers for admittance to health services (cultural, geographical etc.) in indigenous populations. Danish Institute of Public Health. Professor Peter Bjerregaard (Arctic Medicine and Public Health). Duration: 1 week. Autumn 1997, Ilulissat, Greenland
- Course in "*Using Burden of Disease and Cost-effectiveness to Define National Control Priorities and Essential Packages of Care*". Professor Christopher Murray, Harvard University, USA and WHO, Geneva. 1 - 12 Dec. 1997, Vermont, USA.
- Course in *public finance and the Danish state budgetary and appropriation process and procedures (Financial Act)*. Danmarks Forvaltningshøjskole, 16 - 18 November 1998. Copenhagen, Denmark.
- Course in *Introduction to the Logical Framework Approach (LFA) as a tool for strategic planning and research in international health*. Danish Network for International Health Research. PhD, Helle Samuelsen, Department for International Health, Institute for Public Health Research. University of Copenhagen. 10 - 11 June, 2004, Magleås, Denmark.

Selected publications, papers and reports:

- Nielsen, LC. et al. Regional Report: *Social Assessment of Roma and HIV/AIDS in Central East Europe*. UNDP Romania and Center for Health Policies and Services (CHPS). Bukarest, Romania 2003: <http://www.undp.ro/newsletters/pdf/2004/No28-Roma%20HIV-AIDS%20Report.pdf>
- Nielsen, LC. Hansen, KS. Nielsen, UR. Historic and Projected Years of Life Lost (YLL) from 1976 to 2028. *International Journal of Circumpolar Health*, Issue 63, (Suppl 2 – ICCH12), Oulu 2004. <http://www.tandfonline.com/doi/pdf/10.3402/ijch.v63i0.17822?needAccess=true>
- Nielsen LC. Shrestha, SM. *Social assessment of the Nepal Health Sector Reform*. The World Bank, Nepal. Kathmandu 2003. Copy of full report <http://documents.worldbank.org/curated/en/114321468756967706/Nepal-Health-Sector-Program-Project-social-assessment>
- *Cost-effective Delivery of Specialist Medical Services to the St Helena Population- Review of Options and Recommendations*. http://www.dfidhealthrc.org/publications/health_service_delivery/06Nielsen01.pdf
- Nielsen, LC. *Situational Analysis of the HIV/AIDS in Tanzania*. Analysis prepared for the Royal Danish Embassy in Tanzania and Ministry of Foreign Affairs, Denmark (Danida). EASE International, Copenhagen, 2002.
- Nielsen, LC. *Burden of Disease on the Greenlandic population*. (Final report on the workgroup "Health & Demands" under the Greenland Health Care Reform, Status report with main results from the Greenland BOD study Greenland Home Rule Government, Ministry of Health. Nuuk, October 2001.
- Nielsen, LC. *Health Care Reform in Greenland – An Evaluation*. Nakorsanut 301 (Medical Science and Health Policy in Greenland), Nuuk Greenland.
- Nielsen, LC. Hansen, KS. Nielsen, UR. *The Disease Burden of the Greenlandic Society*. Paper presented on *the NunaMed 2000* - an International Conference on health aspects in the Greenlandic population held every twice year in Nuuk, Greenland. NunaMed Conference Report (p. 191 – 212), Nuuk, 2000.
- Nielsen, LC. *Burden of Disease and Cost-effectiveness in Health Planning*. Point of View based on experiences from health care reform in Greenland. EASE International 2002.
- Hansen, KS. Nielsen, LC. Nielsen, UR. *Mortality in Greenland during the period 1985 – 1998. Trends in Mortality in the Greenlandic population using two different indicators*. Paper prepared for the International Burden of Disease Network. See paper on the International Burden of Disease Network (IBDN). September 2000
- Gunnarsen, M. Nielsen, LC. *A study of the Burden of Disease on the Greenlandic Society*. Joint ministerial working paper for WHO, Global Programme on Evidence For Health Policy, Geneva. Ministry of Finance and Ministry of Health. Greenland Home Rule Government. Nuuk, October 1999.
- Greenland Statistical Yearbook 1996 (Sections on "National Accounts" and "Comparative statistics for the Circumpolar Area"). For English version, see Statistical Yearbook 1997.

