

Curriculum Vitae

MARK Q WATSON

Governance/Macro & Sector Economist

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1. Family name: WATSON
2. First names: Mark Quartly
3. Date of birth: April 1957
4. Passport holder: British
5. Residence: United Kingdom
6. Education:

Institution [Date from - Date to]	Degree(s) or Diploma(s) obtained:
University of York, 1975 – 1978	BA (Honours) Economics
Leeds University, 1981 – 1982	MA Transport Economics

7. Language skills: *Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)*

Language	Reading	Speaking	Writing
English	Mother tongue		

8. Membership of professional bodies: Member, International Consulting Economists' Association + UK Evaluation Society
9. Other skills: Fully computer literate; MS Office: Word, Excel, PowerPoint; Fully familiar with EuropeAid PCM, SPSP, budget support & evaluation methodology; PEFA training; Excellent report writing skills.
10. Present position: Independent Consultant
11. Years within the firm: n/a
12. Key qualifications: (Relevant to the project)

- Economist with over 30 years of experience in international development funded programmes in 60 countries & territories.
- Extensive experience of evaluating EU projects and programmes, conducting thematic evaluations etc. (St Helena (transport and accessibility in 2018/19), Dominica – post hurricane recovery (2019) Country Evaluation Lesotho & Jamaica, MEDA Region, Paris Declaration, Africa Transport Sector evaluation for the EU.
- Results Orientated Monitoring & End of Project Results (Myanmar, Sri Lanka, Tajikistan, Mongolia, Bhutan (all 2015) .
- Extensive transport sector work – including the first transport sector budget support given by the EU to Ethiopia, transport institutional analysis for the Africa Union (EU funded, 2017);
- Private sector and rural development e.g. Western Cape in Ghana.
- Macro-economic analysis (eg published report for IMF, CARTAC Mid-term Review, 2010), Atlantic Council Economic Integration of Central Europe, 2015, wrote 4 macro-economic update reports for EUD, South Africa on South African economy (2009/10); Anguilla Public Expenditure Review, macro-economic assessment of Belize for EU, 2007)
- Trainer of EU staff under ADM Helpdesk contract in General Budget support and Sector Budget Support (about 20 courses in Brussels) and 12 in country/ Delegations (Thailand, Vietnam, Laos, Indonesia, Tanzania, Kenya, Zambia, Ghana, five in South Africa, Jamaica, Mozambique, Philippines);
- Extensive PFM experience – has undertaken PFM assessments in more than 15 countries in connection with general and sector budget support programmes (eg India, 2014, Pitcairn, 2013, Anguilla 2012, Tanzania, 2011);
- Work on aid instruments eg for AfDB Paris Declaration compliance (2010); results based management trainer (2012) ,
- Fiduciary Risk assessments for AfBB (re. Decentralization, 1012); DFID (eg St Helena, 2009), PFM assessments for Anguilla, Turks and Caicos Islands and health sectors), Bangladesh (health sector), Laos (transport sector),
- Experienced evaluator for EU Joint Evaluation Unit - Team Leader for Jamaica country evaluation responsible for covering sector and general budget support, Overseas Territories evaluation (2010-11), MEDA region evaluation (2008)
- Value for money, performance measurement, results based management and governance expertise.

13. Specific experience in the region: (country experience) in:

Afghanistan, Anguilla, Ascension Island, Bangladesh, Barbados, Belgium, Belize, Bhutan, British Virgin Islands, Botswana, Cambodia, Egypt, Ethiopia, Falkland Islands, Fiji, Ghana, Grenada, Guyana, India, Indonesia, Jamaica, Japan, Kenya, Kosovo, Laos, Lebanon, Lesotho, Malawi, Mongolia, Montserrat, Mozambique, Myanmar, Nepal, New Zealand (re Pitcairn), Nigeria, Oman, Pakistan, Philippines, Rwanda, St Helena, Saudi Arabia, Singapore, Sri Lanka, South Africa, South Sudan, Swaziland, Tajikistan, Tanzania, Thailand, Timor-Leste, Tonga, Tunisia, Turks & Caicos Islands, Uganda, UK, USA, UAE, Vietnam, Zambia, Zimbabwe

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14. Professional experience

Date from - Date to	Location	Company & reference person ¹ (name & contact details)	Position	Description
October 2019 ongoing	Dominica	Linpico jduluc@linpico.com	Evaluator	Evaluation of EU's State Building Support Contract to Dominica following Hurricane Erika. This evaluation is ongoing part-time. (completion: January 2020).
July 2019 ongoing	Rwanda	LTS emilia-runeberg@ltsi.co.uk	Sustainable Infrastructure evaluator	Evaluation of African Development Bank's Green Growth and Climate Change progress. Sustainable infrastructure (energy and transport) lead evaluator for this Africa wide study with Rwanda fieldwork. Ongoing.
April to May 2019	Pitcairn Islands	AECOM Alba del Rio alba.del.Rio@aecom.com	Evaluator	Evaluation of EU support to Pitcairn. Evaluation of support provided under the 10 th EDF. The sector supported was tourism, and included investments to improve accessibility and connectivity.
Sept 2018 to Feb 2019	St Helena, Brussels	ADE Louis.deBrouwer@ade.eu	Team Leader	Evaluation of EU Support to St Helena. Evaluation of support under the 9 th and 10 th EDF to St Helena, Ascension Island and Tristan da Cunha. The sector supported was Accessibility and Connectivity in order to reduce the impact of isolation and support economic diversification efforts.
Dec 2017 to April 2019	Brussels	ADE/MKSP florence.brosset-heckel@mksp.eu	Trainer	Provision of Budget Support training to European Commission. Trainer on six courses, applying the new (2017) Budget Support Guidelines for Commission staff from Headquarters and Delegations.
Nov 2017 to Sept 2018	Kenya, Uganda, UK	Aguilas Catherine Cameron catherine@agulhas.co.uk	Team Leader	UK: Performance Review of DFID's Infrastructure Portfolio on behalf of the Independent Commission on Aid Impact (ICAI). Focus is on transport and urban infrastructure covering expenditure of around £3.9 billion. Report published October 2018.
Dec 2017 to Feb 2018	UK (re South Africa)	Aqua Arthur-Kissi at AfDB a.arthur@afdb.org	Evaluator	Review of African Development Bank Country Strategy and Program Completion Report covering 2013-2017. UK-based validation of results, Bank's performance and alignment with corporate strategy. AfDB funded.
Oct -Nov 2017	Swaziland	Cardno IT Transport (CITT) dave.jennings@cardno.uk.com	Sector economist	Road Sector Reforms. Assignment to establish an accountable Road Agency, Road Fund and to commercialize the public works units. Inputs included preparing the initial analysis and inception report
Aug -Oct 2017	Homebase	ADE/MKSP florence.brosset-heckel@mksp.eu	Budget support expert	New Budget Support Guidelines. Provided proofreading as part of the quality assurance process for forthcoming guidelines for Commission staff in HQ and delegations
August 2017	Vietnam	Landell Mills Hannah Isaac hannah@landell-mills.com	Key Results Orientated Monitoring expert	Scaling Up of Ethical BioTrade Initiatives within phyto-pharmaceutical sector in Vietnam: Review of this project which concerns improved production practices, marketing through innovative channels, strengthening value-chains and supporting a enabling policy and regulatory framework for pharmaceutical medicines derived from plants.
June -July 2017	Homebase	NTU Gabriella Anton fga@ntu.edu	Senior Governance expert	Africa Transport Sector Governance: Prepared a report for the Africa Union Commission (AUC) Department of Infrastructure and Energy on ways to strengthen transport governance, taking account of the role of the Regional Economic Commissions, existing initiatives and programmes. Utilized political economy analysis (PEA).
May 2017	Brussels, homebase	Landell Mills Hannah Isaac hannah@landell-mills.com	Key expert	EU Consolidated Results Reporting: Analysed and drafted the findings of all ROM missions for India, Thailand, Bangladesh and Indonesia, and for the democracy and civil society sector in Asia/Pacific region.
March 2017	Bhutan	Landell Mills Hannah Isaac hannah@landell-mills.com	Key Results Orientated Monitoring expert	Green Public Procurement, Bhutan (GPPB). Review of this project to strengthen public procurement in terms of maximizing its environmental and sustainable potential, in keeping with national policy priorities. EU funded.

¹ The Contracting Authority reserves the right to contact the reference persons. If you have any objection to this fact, kindly state so and provide a justification

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May 2016 to December 2017	Homebase, Brussels (re St Helena)	ARS Progetti m.bonne@arsprogetti.com	Team Leader	Preparation of 11th EDF programme to support St Helena, Ascension Island and Tristan da Cunha. Drafting, with inputs from others, Action Fiche and Financing Documents (TAPs), including performance indicators for the Accessibility and Connectivity programme for high speed internet access, based on a proposed sub-sea cable project to enhance internet access.
July 2016 -Nov 2016	Falkland Islands	ADE Caroline de Tremerie caroline.detremerie@ade.eu	Economic Dev't & Infrastructure	Preparation of 11th EDF programme to support Falkland Islands. Undertook the formulation mission for this support to support the Access and Connectivity sector.
June 2016	Mongolia	Landell Mills Hannah Isaac hannahi@landell-mills.com	Key Results Orientated Monitoring expert	Economic Governance for Equitable Growth Project (EG4EG). Review of this multifaceted programme implemented by GIZ, concerning development planning, sovereign wealth management linked to mining revenues, public finance management reform and social protection.
May 2016	South Sudan	Adam Smith International Luke.Crimi@adamsmithinternational.com	Team Leader & Governance specialist	Strengthening Economic Governance Programme. Review of two IMF & World Bank managed Trust Funds, providing support to the Central Bank, Ministry of Finance & National Bureau of Statistics. This reflected the fragile macroeconomic and political situation. For DFID
Feb. to December 2016	Laos and homebase	ITAD David.Fleming@itad.com	Value for Money specialist	Global Mine Action Programme: Monitoring & Evaluation. VfM specialist on a monitoring & evaluation contract for this multi-country programme. Country evaluation to Laos. Formative evaluation to guide future programme design. DFID funded.
January 2016	Brussels	Landell Mills Hannah Isaac hannahi@landell-mills.com	Key expert	End of Project Results Reporting (EPRR). Assessment of results for various centrally managed projects, in collaboration with Brussels based Operations Managers. EU funded
December 2015	Sri Lanka	Landell Mills Hannah Isaac hannahi@landell-mills.com	Key expert	End of Project Results Reporting (EPRR). Preparation of a matrix identifying quantifiable results indicators from recently completed projects and programmes, including post conflict reconstruction support, some implemented by UN bodies. EU funded.
Oct 2015- July 2017	New Zealand (re Pitcairn)	BKP Development GmbH Ramona Kettenstock benef10@bkp-development.de	Team Leader: Economist/Public Sector Policies Specialist	Technical assistance to the Pitcairn Islands to facilitate preparation of the 11th EDF Territorial Allocation. Programming (Identification and Formulation phase) work undertaken in Auckland including preparation of a draft risk management framework. EU funded.
Sept 2015	Myanmar	Landell Mills Hannah Isaac hannahi@landell-mills.com	Key expert	Southeast Infrastructure Rehabilitation Project (SIRP). ROM Monitoring. Project supports peace-building in remote and conflict-affected areas using community-level planning of schools, health centres and water supplies. It uses contractor & community based implementation. EU funded.
July 2015	Ghana	DAI jaime_warne@dai.com	Value for money specialist	Western Region Coastal Foundation: Prepared VFM indicators covering economy, efficiency and effectiveness for this Foundation addressing Corporate Social Responsibility (CSR) issues of oil, gas and power development, through community dialogue, value chain interventions and partnership processes. DFID funded.
April-June 2015	Tajikistan, Brussels & Homebase	Landell Mills Hannah Isaac hannahi@landell-mills.com	Key expert	Results Orientated Monitoring for Asia. Working on the End of Programme Results Reporting (EPRR) initiative, to strengthen the quality of EU development assistance results reporting. In addition undertaking quality assurance of ROM reports for approximately 10 Asian countries. EU funded.
November 2014 and April 2015	Botswana	RIPA Charlotte.Barton@capita.co.uk	Director of Studies	Results Based Management. Ran two training courses at the Public Service College for a range of senior staff from across Government. Botswana Government funding.
October 2014 to Feb 2015	Timor Leste	Cardno Adam.andreski@cardno.uk.com	PFM specialist	Transport Masterplan. Provided contributions to a rural transport masterplan, focusing on financing and Public Finance Management issues (two visits). Worked on public finance management (PFM), procurement and institutional development components. Australian DFAT funded.
May 2014 to April 2015	Brussels, Lesotho	ADE ritha.sukadimata@ade.eu	Senior Expert	Lesotho Country Evaluation. Evaluation of EU support to Lesotho between 2009 and 2013. Inputs concerned Public Finance Management (PFM), decentralization, social protection and support to Non-State Actors.
May-June 2014	London	Coffey daria.koseil@coffey.com	Independent reviewer	Strategic Review of Humanitarian & Emergency Operations Support Service. Reviewed execution of this multi-faceted contract and prepared recommendations covering service delivery, value for money and market competition issues.

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March 2014 to May 2015	UK, Brussels	Ecorys michiel.modijefsky@ecorys.com	Senior Expert	Evaluation of EU Support to Transport Sector in Africa 2005-2013. Senior evaluator on this evaluation (part-time), with inputs concerning aid instruments (budget support), growth and poverty reduction dimensions.
Feb to March 2014	Zimbabwe	Oxford Policy Management claire.ocallaghan@opml.co.uk	Health economist	Finalisation of Value for Money (VfM) Frameworks for Health Programmes. Working with stakeholders to agree VFM frameworks for the Sexual and Reproductive Health Programme (SRHP) and Maternal, Newborn and Child Health Programme (MNCHP). DFID funded. (This includes the Health Transition Fund, a pooled mechanism supported by EU)
Nov 2013 to Jan-2014	Thailand & homebase	UNESCAP oneillp@un.org	Economist/Author	Economic & Social Commission for Asia Pacific (UNESCAP). Contributor to 2014 Theme Study “ <i>Regional Connectivity for Shared Prosperity</i> ”. Presented findings to an international panel of experts in Bangkok. Direct UN contract.
October 2013	Uganda	Coffey Luke.Crimi@coffey.com	Economist/ Team leader	Preparation of Business Case for proposed DFID co-funding of an AfDB Project (Kigumba-Masindi–Hoima–Kabwoya Road).
June 2014	UK	RIPA anthony.birch@capita.co.uk	Director of Studies	Results Based Management: Course Director for this two week programme which attracts participants from a wide range of ACP countries, as well as UN bodies.
July to Sept 2013	Tunisia	Maxwell Stamp isteuart@maxwellstamp.com	Team Leader/ economist	African Development Bank: Strengthening Private Sector Development in Policy Based Operations (PBOs). Provision of training and guidance notes for AfDB professional staff. AfDB funded.
June 2013	Bangladesh	Oxford Policy Management ed.humphrey@opml.co.uk	Economist	Strengthening Strategic Planning & Monitoring for Results. Support to the Planning Commission to strengthen stakeholder analysis and introduce Third Party Monitoring. World Bank funded.
March 2013	Pakistan	Coffey Luke.Crimi@coffey.com	Economist/fund flow management	Design team member for £70m Pakistan Enterprise Fund. This is focusing on the provision of finance to micro-finance institutions and other funding intermediaries, together with a challenge fund component. For DFID
Feb.& April 2013	India (deskbased)	Linpico ilinhart@linpico.com	Economist	Preparation of Public Finance Management reports for the education sector and State of Rajasthan. Have also prepared a macro-economic assessment report (to confirm continued eligibility for budget support). For EU.
April 2003 to Feb 2011	Brussels & EU	ADE and GFA Virginia Manzetti Manzetti@ec.europa.eu	EU Trainer under helpdesk contract	Provision of approximately 30 training courses to EU staff in Brussels and Delegations covering macro budget support training, sector training (health, transport) and tailored workshops in Delegations in Maputo, Kingston, Hanoi, Manila, Nairobi, Dar-es Salaam, Accra, Lusaka, Vientiane, Bangkok, Jakarta.
February 2013 – Sept 2013	Tunisia, Egypt, Tanzania, Kenya	Oxford Policy Management Stephen.jones@opml.co.uk	Principal Analyst	Portfolio Improvement Study. Analysis, on behalf of the African Development Bank’s senior management Operations Committee (OPSCOM) to enhance the Bank’s portfolio management, covering the whole project cycle, different instruments and the wide range of markets and sectors.
January 2013	New Zealand (re Pitcairn)	Linpico ilinhart@linpico.com	Economist	Public Finance Management Assessment for Pitcairn. Undertook an assessment that covered PFM and governance issues. For the EU.
October 2012	Ghana	IDL Group James.fennell@theidlgroup.com	Economist	Design Mission for a Coast Foundation in relation to the Oil and Gas Sector. This is intended to address issues arising from the rapid development of offshore oil reserves. For DFID.
Sept. 2012	New Zealand (re Pitcairn)	Soges chiara.minelli@sogesnetwork.eu	Economist	Drafting of Financing Documents in Preparation of the 10th EDF Tourism Sector Policy Support Programme for Pitcairn Island, taking account of its isolation and small population. For EU
Sept 2012	UK	RIPA	Director of Studies	Results Based Management: Design and implementation of a new two week programme for senior international delegates.
August 2012	Nigeria	HLSP	Economist	Review of DFID Support to National Malaria Programme. Undertook review and contributed to the business case for a proposed extension.
June 2012	South Africa	ITAD sam.mcpherson@itad.com	Economist	Support to the Development of DFID Southern Africa Regional HIV Prevention Programme. Preparation of a business case for this proposed regional programme. Inputs focusing on funding mechanisms, safeguards and value-for-money.

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February to May 2012	Kosovo	Capita murray.cowan@capita.co.uk	Project Management expert	EU Support to Improving the Quality of Public Investments in Kosovo and Preparing the Ground for EU Funds. Provision of guidance to the Ministries of Infrastructure & Environment and Municipalities on project planning, budgeting and execution.
Dec 2011 to April 2012	Tunisia South Africa Kenya	IBTCI jedens@ibtci.com	Team Leader	Review of the African Development Bank's fiduciary safeguards in the context of the Decentralisation Roadmap. Analysis of corporate and external risk management, institutional structures, financial systems, procurement and process controls, human resources, IT systems (SAP applications) and knowledge management. Reporting to the President and the Board.
October 2011	Anguilla & Montserrat	IBF Giada Tu Thanh tuthanh@ibf.be	Team Leader Economist	Design of General Budget Support Indicators and targets for these two Overseas Territories for inclusion in the 10 th EDF Financing Agreement.
August 2011	Zimbabwe	HLSP Bruce McKay Bruce.mackay@hlsp.org	Economist	Impact assessment of the Zimbabwe Health Worker Retention Scheme. Evaluated this scheme that funded health workers returning to work following the collapse of the Zimbabwean economy. DFID financed.
Sept 2010 June 2012	Jamaica	EuroNet Consulting suzanne.wille@ec.europa.eu	Team Leader Economist	Country Evaluation of Support by EU. Led with respect to the assessment of programming, development cooperation coordination, use of aid instruments including budget support and EU support to the transport sector.
March 2011	Tanzania	EuroNet Consulting adam.grodzicki@ec.europa.eu	Team Leader	Mid-Term Evaluation of EU Sector Budget Support to Transport Sector. Reported on sector performance with emphasis on eligibility criteria in accordance with EU's evaluation methodology.
Jan-February 2011	Afghanistan	DFID Afghanistan direct d-broska@dfid.gov.uk	Technical designer	Preparation of Business Case for a new Multi-Donor Afghanistan Infrastructure Trust Fund, to be operated by the Asian Development Bank (ADB). Covered all elements of design including technical, economic, commercial, value-for-money and governance arrangements. Entailed substantial negotiation with ADB..
Aug 2010 - Jan 2011	Tunisia Malawi	ITAD j.kitakulemukungu@afdb.org	Economist	Evaluation of progress by the AfDB towards its Paris Declaration commitments. Undertook country visit to Malawi and, a country portfolio review and contributing to an institutional assessment in AfDB headquarters.
March 2008 - Nov 2010	Uganda	NTU EUD Dorian Kivumbi Head of Infrastructure dorian.kivumbi@ec.europa.eu	Team leader/economist	Preparation of sector programme: Following institutional reforms and mobilisation of technical assistance. PFM and macro-economic assessments. Final mission concerned project modalities as SBS was not appropriate.
May to July 2010	Lao PDR	SHER(Belgium) for SIDA (embassy now closed)	Economist/ Financial analyst	Evaluation of SIDA's support to the transport sector over the past 15 years, looking at institutional capacity building, governance and rural development .
April 2010	Anguilla	UK FCO direct contract: charlotte.coster@fco.gov.uk	Policy adviser/ economist	Public Expenditure Review. Analysis of options to reduce public expenditure following a severe revenue shortfall following a decline in tourism and construction activities. Provision of guidance to the Government.
Mar. 2010 to March 2011	Belgium Montserrat. Falkland Islands	EC Evaluation Unit - Mr Bolly JeanLouis.Bolly@ec.europa.eu	Budget support specialist / evaluator	Evaluation of support by the EU to the Overseas Countries and Territories (OCT) of France, the UK, Netherlands and Denmark. Undertook field visits to Montserrat and Falkland islands.
Aug 2009 June 2010	South Africa	AGMIN / ACE EC Jozet.Muller, ECD Pretoria jozet.muller@ec.europa.eu	Team Leader	Support to the implementation of seven sector budget support programmes, comprising health, education, urban renewal, access to justice, promotion of constitutional rights, innovation for poverty alleviation, and enterprise development & employment creation. Prepared macro-economic and PFM reports for EUD.
February 2010	Mozambique	ADE Paolo.CICCARELLI@ec.europa.eu	Trainer	Regional seminar/workshop for heads co Infrastructure of EC Delegations in East and Southern Africa.
October-Nov 2009	St Helena	DFID direct cont. D-Afful@dfid.gov.uk	Fiduciary Risk Assessor	Undertook a comprehensive Fiduciary Risk Assessment (FRA) of this South Atlantic Overseas Territory, reviewing public finance management, accountability, systems and value-for-money
Sept 2009	Barbados Grenada Jamaica	Oxford Policy Management IMF Therese Turner Jones tturnerjones@imf.org	Evaluation Specialist	Evaluation of the work and governance of CARTAC, the IMF operated Regional Caribbean Technical Assistance Centre. The focus included four specialist areas – PFM, macro-economics, revenue and statistics. Report published by IMF: www.cartac.com
May-June 2009	Tunisia	ITADCharles Chandler Cchandler@AssumptionAnalysiss.com	Evaluation Specialist	Evaluation of Quality-At-Entry of the African Development Bank's portfolio, comparing 2005 and 2008 quality of project / programme design. This included evaluating transport sector projects and policy based loans (budget support)

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April -May 2009	Nepal	DFID direct cont. c-shrestha@dfid.gov.uk	Finance & Governance Adviser	Rural Development/Transport Sector Wide programme (SWAp). Supported the Government of Nepal covering the budget, MTEF, governance and anti-corruption. Looked at the suitability of District level fund holding under pooled funding and sector budget support arrangements.
Nov-Dec 2008	Various	World Bank - Hugh Riddell Hriddell@worldbank.org	Strategic Adviser	Afghanistan Reconstruction Trust Fund. Advised the World Bank, as Trustees of the US\$600m per annum ARTF on investment and management options, including migrating from project to a programmatic approach.
May 2008	Jamaica	EU Alberto Mengheni, EUD alberto.mengheni@ec.europa.eu	Evaluation Specialist	Hurricane Dean. The EU provided a single tranche budget support payment to assist with reconstruction. Evaluated the effectiveness of the Government of Jamaica's recovery effort.
Feb-April 2008	UK – desk study	EU – Linpico Ivan Linhart ilinhart@linpico.com	Economist and PFM specialist	Undertook PFM and economic assessments of three groups of Overseas Territories (St Helena, Pitcairn and Falkland Islands) to assess their suitability for budget support under the 10 th EDF.
June and Sept 2008	Jamaica and Brussels	EU – ADE Efstathios.Dalamangas@ec.europa.eu	Trainer	Transport sector workshop for EC staff from the Caribbean region on sector approaches, and two SPSP/budget support training courses for transport in Brussels.
Month 2008	Belgium/ UK	EC Virginia Manzetti Manzetti@ec.europa.eu	Sector support specialist	Working with EC staff to develop internal guidance on linkages between support for civil society and sector programmes.
Various months 2008	Egypt Lebanon UK Belgium	EU - ADE tanguy.de.biolley@ade.be	Evaluation Specialist	Evaluation of EC support to the MEDA region, entailing desk and fieldwork phases. Evaluated the Association Agreement, support for trade, and health sector support. Assessed the effectiveness of budget support, twinning and technical assistance as aid instruments.
Multiple mths 2008 and 2009	Uganda	EU - dorian.kivumbi@ec.europa.eu	Team leader	Assessment of the case for sector budget support for transport (roads) based on the seven assessments (Macro, PFM, sector policy, budget and MTEF, institutional assessment, donor coordination and performance indicators). March 2009 – undertook mission to prepare an update report.
June 2008	UK	DFID Gareth Aitken g-aitken@dfid.gov.uk	Transport economist	South East Asia Community Access Programme (SEACAP) Phase II Scoping Study. Undertook this assessment, reflecting DFID's new research strategy and priorities.
May 2007	UK	Directly contracted by DFID Gareth Aitken as above	Transport economist/ Reviewer	Review of Global Transport Knowledge Partnership (gTKP). Undertook an independent review of this programme to improve access to technical information for transport sector practitioners in developing countries.
Aug-Sept 2007	Ethiopia	UNAIDS Seble.Getachew@undp.org	Governance adviser	Supported Ethiopia's HIV/AIDS Prevention and Control Office with the design of a Multi-donor pooled fund, intended to strengthen governance in the sector.
May-June 2007	UK	Direct contract to DFID Peter O'Neill	Evaluator	Assessed the performance of the global Transport Knowledge Partnership (gTKP) to determine its potential and appropriate management structure.
March-April 2007	Belize	European Commission K Mendez, Deputy NAO ksilvia_mendez@yahoo.com	Team leader/ Macro-economist	Undertook a macro-economic assessment of Belize, to establish whether the eligibility criteria had been achieved for budget support (to be provided as part of an adjustment strategy for the sugar sector).
Feb, April, July, Oct 2007	Brussels	European Commission Virginia Manzetti Manzetti@ec.europa.eu	Trainer	Sector Policy Support Programme/ Macro Budget Support: Provision of four courses to EC officials covering the seven assessments used in the design and management of SPSP and macro budgetary programmes. In addition ran a transport-specific workshop.
January 2007	Turks & Caicos	UK FCO Damien.Reeves@fco.gov.uk	Economist	Assessed the macroeconomic and public finance performance of these Caribbean islands for the UK's Foreign & Commonwealth Office.
Feb-April 2007	Ethiopia, Belize	Sofreco Regis Perrier	Economist/ Institutional Specialist	Design of a capacity building programme to support the introduction of Multilateral Environmental Agreements (MEAs) to Africa, Caribbean and Pacific (ACP) countries.
Jan 2007	Desk	World Bank iulian.gayfor@iod.co.uk	Economist	Published Paper Preparation of background paper for 3rd International Roundtable on Managing for Development Results in Hanoi on Planning and Budgeting
Nov-Dec 2006	Laos, Vietnam Cambodia	DFID. Mr Gareth Aicken g-aicken@dfid.gov.uk	Team leader	Review of SEACAP, a South East Asian community access programme, looking for sustainable and environmentally sound technical solutions in areas of high rainfall.
Nov 2006	Thailand	European Commission	Trainer	Sector & Macro Budget Support Training. Ran a regional training course for EC staff which covered the EC's

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		Virginia Manzetti		aid instruments and the assessment process for budget support.
Sept 2007 & Sept '07	British Virgin Islands	FCO Damien.Reeves@fco.gov.uk	Economist	Economic Review Missions. Undertook two annual assessments of the financial and economic performance of BVI, focusing on the financial services and tourism sectors.
June 2006	Nigeria	DFID Contracted HLSP	Evaluation Specialist	Health Sector: Evaluation of a Drugs Deferrals and Exemptions scheme intended to improve access for the poorest in Jigawa, a rural state in the north of the country.
April 2006	Turks and Caicos	FCO Damien.Reeves@fco.gov.uk	Economist/public finance specialist	Macro-economic and public finance review to establish public borrowing ceilings and assess fiduciary risks associated with the economic management of the TCI islands (Caribbean)
February to May 2006	Ethiopia	European Commission Contracted ADE tanguy.de.biolley@ade.be	Economist / Civil Society specialist	Contributed to an evaluation of past performance of the EU development programme, focusing on governance issues (in line with the latest guidance from Brussels). Worked on identifying focal sectors for the EC to support under EDF 10 , given political uncertainties that led to the cessation of direct budgetary aid.
June 2006	UK	UK Government Damien.Reeves@fco.gov.uk	Economist	Foreign and Commonwealth Office Discretionary Programme Budget Review. Contributed to an analysis of this £100m programme to identify potential performance improvements.
October 2005	Laos and Indonesia	European Commission Virginia Manzetti Manzetti@ec.europa.eu	Trainer	General and Sector Budget Support Facilitation. Provided workshop training for European Commission Delegations and Government officials in preparation for the provision of general budget support (including PEFA analysis) for Laos and education sector budget support for Indonesia.
June-July 2005	Ascension Island	FCO	Management consultant	Strategic Review. Undertook an economic assessment of whether this South Atlantic island is viable as a settled community within the context of strategic considerations.
January to May 2005	Ethiopia	European Commission tanguy.de.biolley@ade.be	Team Leader / Programme design	Team leader for the design of the first sector support programme for the Transport Sector. Appraisal of a €150million on-budget sectoral program, using the "seven assessments". This was the EU's first sector budget support for transport..
Oct- Nov 2004	Bangladesh	ADB	Economist	Appraisal of Urban Primary Health Care project
May-June 2004	Malawi	DFID	Economist Specialist	Health Project. Output to purpose evaluation of DFID support for reproductive health and capacity building in preparation for the forthcoming Health Sector Wide Programme.
Feb-March 2004	Pakistan	AKHS	Economist/ financial specialist	Aga Khan Health Service Strategic Development Plan. Review of strategy options taking account of core objectives, market positioning in urban and rural areas and by service type and funding issues.
July-Aug 2004	Tanzania	REPOA through Oxford Policy Management	Evaluator	Assessment of social protection strategies for Tanzania
Jan-Feb 2004	Tanzania	European Commission	Evaluation Specialist	Undertook an evaluation (for Linpico) of Stabex support to tea smallholders by the Tea Research Institute of Tanzania.
Septembe 2004	Vietnam	European Commission Virginia Manzetti	Trainer	Budget Support training to EC delegates from Laos, Cambodia, Philippines, Thailand and Vietnam, comparing macro-economic and public finance performance in the region,
Nov 2002 to March 2003	Jamaica	European Commission Contracted IDC,M Cramer	Evaluation Specialist	Evaluation of progress in fulfilling pre-agreed targets for an EC funded direct budget support programme. Contributed to the preparation of a policy framework paper, that took account of the absence of an IMF endorsed economic reform programme.
June to July 2003	Malawi	DFID	Team leader/economist	Police Programme Budget Support. Migration of financing from a project basis, with separate accounting and donor procedures, into an "on budget" programme based on Government control and accounting systems. .
Jan to March 2003	Guyana	European Commission Contracted IDC Paris M Cramer	Social sector specialist	Design of a European Commission Budget Aid Programme: assignment to design a €23m budget aid programme. Appraisal of macro-economic stability , reviewed PFM systems, assessed the content and delivery of the PRSP and health sector reform programme.
July 2002- April 2003	Afghanistan	European Commission/ DFID Dr Ashraf Ghani, (then) Minister of Finance, Government of Afghanistan	Budget and Programming Adviser	Provided policy guidance to Ministers of the Transitional Islamic Government related to the development and delivery of reconstruction programmes. Negotiating modalities for using resources of World Bank administered Afghanistan Reconstruction Trust Fund. Contributed to Afghanistan's Budget. Drafted Terms of Reference for projects to accelerate the reconstruction programme and to develop capacity within key ministries.

Date from - Date to	Location	Company & reference person ¹ (name & contact details)	Position	Description
		Crown Agents		
January to March 2002	UK	Strategic Rail Authority Jacobs Consultancy	Financing and institutional specialist	Following the financial failure of Railtrack , the rail infrastructure operator, provided advisory services to the ut options for the successor organisation. Examined issues concerning the governance of Companies Limited by Guarantee, tendering / procurement processes & National Audit best practice.
2001 April to June 2002	Rwanda	DFID p.modi@crowนางents.co.uk	Public Finance specialist	Institutional and financial systems assessment to establish how donors could provide budget support to NURC, which plays a key role in bringing communities together. Validated/ budget disbursement to the Government of Rwanda in support of teachers' salaries.
March to May 2000	Kenya	DFID	Private sector development specialist	Improving the Enabling Environment for the Private Sector. Prepared a project concept note for this proposed umbrella project which incorporates deregulation, commercial justice and advocacy components. Responsible for evaluating the legal framework and for detailed project design including drafting the project memorandum.
Sept.r to October 1999	Tanzania	DFID	Public Finance Specialist	Review of Financial Management Systems and Development of Joint Disbursement for the Health Sector. Engaged on the design of a mechanism for disbursing funds through a sector wide approach (SWAp)..
1999	Uganda	DFID	Public Finance Specialist	Budget support: Established whether the GoU had met conditions relating to the release of UK funds. Analysed financial disbursements to priority programme areas.
1997-1998	Uganda	World Bank	Public Finance Specialist	Review of expenditure priorities on behalf of the Government of Uganda, focusing on the police/prisons /judiciary sector. Assisted a cross-sector working group. Contributed to the 1998 Budget Framework paper.
1995	Zambia	World Bank	Economist	Equipment Management and Maintenance Project. Assignment to improve availability of plant for maintaining the road network. Four options were investigated: reorganisation, the introduction of private management contractors, privatisation or liquidation of the equipment assets held by the Roads Department.
1995	Pakistan	DFID	Economist	Pakistan: Sindh Primary Education Development Project. Appraisal mission to develop a project to enhance the provision of primary education in this province, which suffers from low enrolment and literacy rates.
1994 – 1995	Ghana	World Bank	Evaluation Specialist	Programme to Promote Investment and Sustained Development. Leader of an Anglo-Japanese team, on behalf of OECF. This "SAPS" project evaluated the privatisation programme in the context of sustainable private sector development. The findings contributed to World Bank, Government of Ghana and OECF negotiations concerning structural adjustment conditionality.
1994	Guyana	European Commission	Team leader /	Evaluated the impact of an EU funded General Import Programme (GIP), including application of counterpart funds to Health and Education Sectors. Preparation of Financing Proposal for Balance of Payments Support.
1993	Fiji	Asian Development Bank	Economist	Undertook labour market study as part of a vocational training strengthening programme
1993	Nigeria	European Commission	Team Leader /	Lomé IV Human Resource Development Programme. Study Leader of a multi-discipline team evaluating 15 proposed projects in training institutions across Nigeria.
1992 - 94	China	DFID	Deputy Project Manager	Prepare economic appraisal manuals covering transport , agriculture, social projects, information technology and evaluation.
1989	Tonga	European Commission	Team Leader	Vava'u Regional Development Programme. Prepared project dossiers for this multi sector EU aid package to this South Pacific island group. Sectors included agriculture (export crop promotion), fish marketing, tourism, infrastructure (roads, port facilities, energy), water resources, health, education & urban services.
1988 – 1989	Oman	Government of Oman	Team Leader / Economist	Regional Development Plan. Managed industrial, transportation, infrastructure and tourism aspects of this strategic study for the Southern Region. Projects valued at US\$600 million were identified for inclusion in the Fourth Five Year Development Plan.
1988	Sri Lanka	World Bank	Evaluation Specialist	Water Supply and Sanitation Rehabilitation Project. Appraised rehabilitation options for canals/storm water drainage. Analysis of engineering options, land use planning & upgrading of shanty settlements. Reviewed management structures & prepared implementation proposals.
1987	Malawi	European Commission	Trainer	National Project Appraisal Course; Designed and ran in-country project appraisal course.

Date from - Date to	Location	Company & reference person ¹ (name & contact details)	Position	Description
1987	Sri Lanka	Asian Dev Bank	Economist	Second Technical Education Project. Developed proposals for technical and vocational training.
1986	Thailand	DFID	Economist	Short Term Secondment to regional office. Prepared project appraisal documents.
1986	Sri Lanka	DFID (ODA)	Economist	Colombo Roads Rehabilitation Project. Prepared financial management and training components.
1985	U.A.E.	World Bank	Evaluation Specialist	Gulf Co-operation Council: Strategic Food Reserves Study. Appraised the location & design of facilities for regional strategic food reserves.
1985	Government	Saudi Arabia	Team Leader / Transport Economist	Street Indexing System. Led a survey team in Abha, Khamis Mushait and Bisha and appraised priorities. Nationally funded.
1984	World Bank	Mexico	Economist	Railway Development Strategy Study, Commission De Conurbacion Del Centro Del Pias. Appraised investment options.

15. Other relevant information: Publications

"DFID's transport and urban infrastructure investments: A performance review" Published 9th October 2018 by the Independent Commission for Aid Impact. See: <https://icai.independent.gov.uk/wp-content/uploads/DFIDs-transport-and-urban-infrastructure-investments.pdf>

"Completing Europe – From the North-South Corridor to Energy, Transportation, and Telecommunications Union" Published 20th November 2014, Atlantic Council
See: www.atlanticcouncil.org

"Evaluation of Paris Declaration Implementation at the African Development Bank", AfDB, May 2011 See: <http://www.oecd.org/dataoecd/31/26/47832813.pdf>

CARTAC Independent External Evaluation, published by IMF, February 2010. See: www.cartac.org

Third International Roundtable on Managing for Development Results, Hanoi. Prepared a background paper on Planning and Budgeting. OECF/World Bank
See: <http://www.mfdr.org/RT3/theme.html>

Bishkek Conference: "Afghanistan's Economic Cooperation: Central Asia, Iran and Pakistan" by Mark Q Watson. Commissioned by UNDP