

CURRICULUM VITAE

Personal: Michael Dyson
Nationality: British

Year of Birth: 1947
Civil Status: Married

Education: ODI Fellow, Malawi 1970-72.
MA, (with distinction), in Development Economics, Lancaster University 1969.
BA Honours, Class II.I, Economics, Lancaster University 1965-68.

Languages: English (mother tongue), some Portuguese and Spanish.

Training: PricewaterhouseCoopers LLP strategy, project management and PFI courses.

Present Position: Independent Economics Consultant; Trustee, Care International UK.

Experience Summary: Michael Dyson is an economics and business consultant with over 30 years of experience, including work as a resident expert, academic, civil servant and business advisor. Prior to 2001, he was a Partner in PricewaterhouseCoopers LLP, responsible for assignments in private sector development, transport, renewable energy and PPPs.

Geographical experience covers some 80 countries and work for all major donors. He has also been contracted directly to governments, state owned enterprises and the private corporate sector. Expertise includes the design, financing and evaluation of public / private partnerships, aimed to reduce market constraints and leverage private sector contributions. Recent assignments include an assessment of African infrastructure project preparation facilities; DFID business case support to Dar es Salaam port and other regional / national infrastructure projects; reviews of PPIAF, the PIDG facilities TAF and ICF – DP and GVEP; evaluation of 13 DFID private sector infrastructure investment facilities; plus a financial analysis of UN-HABITAT.

Michael is independent but with a strong personal commitment to development outcomes. He also has a private sector perspective with expertise in corporate business strategy, FDI promotion plus SME / micro-finance.

Professional Experience:

*From July, 2001
To Date*

Independent Economics and Business Consultant

*From March, 2015
To April, 2015*

Future Support for Project Preparation Facilities

Consultant on an options study for the DFID Africa Regional Department.

*From November, 2014
To March, 2015*

Review of ICF – DP Facility for PIDG

Member of CEPA team on a progress review of the ICF – Debt Pool.

*From October, 2014
To February, 2015*

DFID Business Case – Dar es Salaam Port

Undertook the appraisal of £38 m Preparatory Phase intervention for infrastructure, spatial / operating and institutional improvements to **DSM** port.

- From November, 2013* **EU-Africa Infrastructure Trust Fund Development Results**
To February, 2014 Part of a CEPA team generating project fiches, case studies and evidence on value added from ITF grant operations over 2007 to 2012.
- From August, 2013* **DFID Mozambique Business Case**
To December, 2013 Preparation of a Business Case for £ 14 million intervention in emergency road reconstruction and digital terrain mapping of the **Limpopo River Valley**.
- From January, 2013* **Evaluation of PPIAF**
To July, 2013 Evaluation and strategic review of PPIAF for 2009 to 2012, examining relevance, effectiveness and impact. Analysis included activities portfolio by country, sector, size, type and sequencing / clustering; also a literature review, extended stakeholder interviews, plus eight country case studies
- From April, 2012* **ICA Performance Assessment of Infrastructure Project Preparation Facilities**
To November, 2012 Undertook with CEPA, a performance analysis of global and African PPFs, with recommendations on increased cooperation, restructuring and new initiatives.
- From January, 2012* **DFID Business Case for South Sudan Rural Feeder Roads Programme**
To September, 2012 Infrastructure economist as part of a team drafting the Business Case for a £ 50 million feeder road programme in **South Sudan**.
- From November, 2011* **DFID Business Case for Regional Infrastructure Programme in Africa**
To January, 2012 Support analysis, including performance reviews of secondees and the ICA.
- From April, 2011* **Investment Advisor – Saint Helena**
To November, 2011 Advisor on the reform of investment policy and regulations.
- From October, 2010* **Beira Agricultural Growth Corridor – Smallholder Integration**
To December, 2010 Consultant on AGRA funded investment plan for BAGC, emphasising value chain analysis for SME agribusiness projects in **Mozambique**.
- From April, 2009* **Mid-Term Review of GVEP International**
To October, 2009 Independent review of DFID institutional support for the small scale, emerging business focused Global Village Energy Partnership International.
- From June, 2008* **Global: Strategic Review of PPIAF**
To March, 2009 Deputy leader of a strategic review of the multi-donor Public-Private Infrastructure Advisory Facility. Assessed relevance, effectiveness, impact and lessons of experience. Fieldwork included **Kenya, Uganda and Viet Nam**.
- From August, 2008* **Ghana: Design of Energy Sector Capacity Building Programme**
To December, 2008 Undertook a market assessment and design of two technical assistance contracts dealing with the gas and the electricity distribution utilities in **Ghana**.
- From February, 2008* **PIDG: Feasibility Study of Building Materials Unit in Assam**
To July 2008 Leader of a team to undertake a feasibility study of a building materials unit as part of a donor / private CSR initiative linked to major new cement plant in **India**.

- From October, 2006 To December,* **DFID: Evaluation of Private Sector Investment in Infrastructure Portfolio**
Phase 1 team leader for this evaluation of a £200 million portfolio of 13 PSI infrastructure facilities, covering the enabling environment, project development, financing and output based aid; senior facilities analyst in the Phase 2 desk review.
- From June, 2007 To November, 2007* **ECOWAS: Infrastructure Project Preparation and Development Unit**
Advisor on this PPIAF funded study on the feasibility of establishing a hybrid technical assistance / developer facility at the ECOWAS level. Consultations included fieldwork in **Senegal, Mali and Burkina Faso**.
- From July, 2007 To November, 2007* **PIDG: Review of the Technical Assistance Facility (TAF)**
Undertook an independent review of the \$10 million TAF grant facility. Examined effectiveness, efficiency and relevance; fieldwork included a mission to **Ghana**.
- From April, 2007 To May, 2007* **DFID Tanzania: Transport Sector Design Mission**
Led a mission to design a policy led, transport sector support programme.
- From March, 2005 To June, 2006* **Programme Adviser and Rural Access Work Stream Leader, global Transport Knowledge Partnership (gTKP).**
The gTKP is an initiative to improve end user access to pro-poor transport knowledge. The emphasis is on the dissemination and take-up of existing knowledge rather than the production of new research. Countries visited include **Cambodia, Tunisia, the Philippines, Tanzania and Korea**.
- From 2002 Onwards* **Various**
- For the World Bank in 2004 / 05, team leader of **global finance and policy review** to evaluate the case for a new network to facilitate scaling up of investment in renewable energy and energy efficiency infrastructure.
- In 2003 / 04 undertook an **organisational and financial review of UN-HABITAT** in Nairobi. The work included evaluations of current activities and alternative organisation and funding options, with a particular focus on resource mobilisation for urban slum improvements. Follow-on work included a study to design a global **Slum Upgrading Facility (SUF)**. Fieldwork included **Kenya, Uganda and the RSA**.
- Member of an EC financed **Trade and Investment Needs Assessment mission**, in **Sri Lanka**, from June to September 2005.
- Corporate advisory assignments in Europe and Africa**, dealing with market entry and business strategy, organisational restructuring and business planning. Undertook market reviews of official development assistance, including trust funds and global investment facilities. Also reviewed an investment strategy for **Saint Helena**
- During 2002 / 04, Chief Advisor on a major DFID financed, World Bank executed **state enterprise reform project in Viet Nam**. The strategy and business plan implementation involved restructuring three large holding companies plus numerous subsidiaries in the textile, fish and coffee sectors.

From June, 1985 **Director and Partner, PricewaterhouseCoopers LLP, UK**
To June, 2001

Responsible for business development and the delivery of economic development assignments, in both developing and transition countries. Undertook office network expansion in **Eastern Europe and the Former Soviet Union**.

Partner responsible for regional economic regeneration and inward investment consulting services. This included market entry and transactions support in UK, together with international PFI and PPP infrastructure initiatives.

Representative assignments include:

During 1999 to 2001, Partner responsible for the major DFID financed **SOERED programme in China**. This innovative programme covered the restructuring of medium sized state enterprises in six pilot cities in two provinces. It also involved the establishment and sustainability of eighteen new credit guarantee, SME support and restructuring centres to replicate the lessons of experience.

In 2000 / 01, led the **market assessment and preliminary design work on the Emerging Africa Infrastructure Fund (EAIF)**. This included a field investigation of constraints and possible market failures that constrained the flow of private long-term debt to sustainable infrastructure projects. The fund was eventually launched as a multi-donor facility, leveraging DFI and private sector capital. In 2000 also directed two PFI pre-contract reviews for the **UK Treasury**.

During 1999 / 2000, partner responsible for the market needs assessment and full business plan documentation for the start-up and multi-donor financing of the **IFC Solar Development Corporation**. This **public / private initiative** was designed to accelerate the scale-up of private sector delivery of off grid, home PV systems.

In 1997 to 2000, led **private sector infrastructure concession initiatives** to develop port industrial and container berth facilities at **Aden** in Yemen. Other port business planning and free zone work included **Jebel Ali in Dubai, Kaliningrad and Nizny Novgorod in Russia**. City and regional development work also included assignments in **Ukraine, Saint Petersburg, Aberdeen and Poland**.

In 2000, also co-authored a feasibility study on a **Caribbean Inward Investment Agency** for **CARIFORUM countries**. It examined the costs and benefits of establishing a regional investment promotion agency. Fieldwork included **Guyana, Jamaica, Saint Lucia and Barbados**. In 1997 / 98, in charge of review of **Interpol** information and analytical services, leading to organisational and business model redesign.

For the EU Tacis programme, undertook a wide range of **evaluation and project design missions to Russia, Belarus, Kazakhstan, Georgia and Moldova**. These centred on government policy advice, particularly with regard to conversion of defence industry enterprises, SME and local economic development. EBRD financed work included support to venture capital funds in **Kazakhstan and Slovenia**; FDI promotion in **Uzbekistan**; plus World Bank led financial restructuring of state enterprises in **Turkey, Bulgaria, Hungary and Romania**.

Between 1985 and 1995 also undertook a range of FDI and cross-border acquisition work in the IT, aviation, FMCG and financial services sectors. This included advice to the **Invest in Britain Bureau** plus agencies in **Wales, Portugal, Sweden, Germany, Ireland and Austria**. FDI promotion and regulatory reviews were also carried out in **India, Egypt and Hong Kong**. Review of the operation of the **Tema Development Corporation in Ghana**; economic advice to the **Falklands Government**; employment creation / FDI support programmes in **Grenada and the Eastern Caribbean**. World Bank and EU missions included **India** on public enterprise reform, **Trinidad** on public expenditure and **Suriname** on structural adjustment.

From June, 1982 **Director, Maxwell Stamp Associates, London**

To May, 1985 Expert witness on **Felixstowe Port** expansion; capacity assessment of **Greek secondary ports**; and economic impact of a mining development in **UK**.

From 1980 **Senior Transport Consultant, Carl Bro A/S, the Philippines**

To 1982 Economic and transport analyst on this major ADB financed **rural roads** programme.

From 1976 **Senior Consultant, Coopers & Lybrand Associates, UK**

To 1980 Highway cost-benefit in **Ghana, Sabah and Malawi**; rail and coastal corridors in **Zambia and Ireland**; ports in **Beira and Mombasa**; trade development in **China / EU**; traffic demand for the **Channel Tunnel**; regeneration in **London Docklands**.

From 1972 **Consultant, Economist Intelligence Unit, London**

To 1976 Team member on survey of fishery and production in **NE Brazil**. Transport economist on multi-modal investment programmes for **Bangladesh and East Africa**.

From 1970 **Overseas Development Institute Fellow, Malawi**

To 1972

From 1969 **Assistant Lecturer, Department of Economics, University of Lancaster, UK**

To 1970

Publications:

1. Infrastructure Economic Appraisal; DFID TI-UP Note; September 2011.
2. Desk Review of DFID's Private Sector Infrastructure Investment Facilities EV 684; WSP Evaluation Team; March 2008.
3. Rural Road Prioritisation Methods; P Fouracre / M Dyson; February 2006.
4. gTKP: Enabling Sustainable Rural Access; P O'Neill / M Dyson; PIARC, 2005.
5. Accessing Finance for Infrastructure Services; M Cockburn / M Dyson / N Kenward; PPIAF November 2000.
6. House of Commons; Trade and Industry Committee; First Report 1997-1998; Coordination of Inward Investment.